

1. Introduction and welcome

Participants

Civil Society Network (CSN)	SUN Business Network (SBN)	SUN Movement Secretariat (SMS)
- Claire BLANCHARD - Cara FLOWERS - Cecilia RUBERTO	- Jonathan TENCH - Kristina SPIEGEL	- Florence LASBENNES (CC) - Christine CAMPEAU - Matthew COUSINS
Donor Network (SDN)	Independent Consultant	- Edwyn SHIELL
- Maren LIEBERUM - Anne PENISTON	- Breda GAVIN-SMITH	- Maria PIZZINI - Thuy NGUYEN - Sergio TEIXEIRA - Elena GAINO - Delphine BABIN-PELLIARD - Fanny GRANCHAMP - Ferran PEREZ - Paola VICTORIA - Alam KHATTAK
UN System Network		
- Nancy WALTERS - Nicolas BIDAULT - Ilaria SCHIBBA		

The draft SUN Movement Strategy, approved by the Lead Group at their meeting in September 2015, sets the direction for the continuation of the catalytic work of the Movement from 2016 to 2020. The Roadmap, currently under development, addresses the ways in which stakeholders will work together to achieve the Movement's strategic objectives, through collective actions, with mutual accountability, and following common principles and approaches. The Roadmap is organized around capabilities, identified as priority areas for strengthening if the Movement is to achieve its collective ambition.

The first face-to-face Network Facilitators meeting of 2016 focused on the process achieved to date to develop the Roadmap. Participants discussed the common and differentiated roles and responsibilities, their diverse configuration, their added value, their resourcing needs, and how to best align the individual and collective contributions needed to achieve the SUN Movement's vision for 2020. The Chair (CC) welcomed all to the meeting and reviewed the agenda and supporting documentation.

The discussions that followed shed light on crucial issues, allowed the supporting structures of the Movement to build a shared understanding on topics of shared concern, and raised additional questions that will need to be addressed going forward.

Guiding questions:

1. What opportunities and challenges do you envision your network encountering as we implement the activities required to achieve the outputs for 2016/2017?
2. What is needed from SUN Countries, other networks, the SUN Movement Secretariat or others to make this happen?

3. What steps are you taking to ensure that you have the appropriate membership and outreach capacity within your network to achieve results?
4. What accountability mechanisms are already in place within your networks, and how can these be linked with others to improve Movement-wide stewardship?
5. What funding is required by the Networks' Secretariats to support the delivery of the outputs for 2016/2017?

2. Agenda Item 1: Strategy and Roadmap 2016-2020

CC gave an overview of the Roadmap development process and the key challenges and conceptual issues that surfaced along the way. While there is recognition that the Roadmap is a 'living document' needing periodic review and revision, several key points need to be addressed before finalization, including:

- A possible revision of the term 'outcomes' to 'ambitions' to respect their complex and non-linear relationship
- Better reflection of the 2030 Agenda and its implications
- A greater focus on a 'people-centered' approach, i.e. 'women and men' rather than 'gender'
- More thought is needed on how to ensure that the national governments are consistently and well represented in these types of discussions
- Better appreciation of the complexities of SUN Networks, as well as the opportunities that these complexities constitute for the Movement:
 - Articulating the distinction between networks and members of networks is key.
 - The unique roles and added value of each network, including their diverse configurations structures and ways of working needs to be well understood.
 - SUN Networks and their Secretariats are different in nature and should not be forced to harmonise. However, a proposal was made to consider, when feasible, the possibility of consistent labeling similar structures and governing bodies across the networks, as opposed to the current variations, such as Advisory Group v. Steering Group v. Operations Committee, Secretariat v. Coordination Unit, Coordinator v. Manager.
 - There was a lack of agreement on the focus of the Roadmap and whether it should concentrate on network wide contributions or just the contribution of the secretariat or coordination units.

3. Ensuring a focus on equity

Upholding the ambition of the 2030 Agenda, the SUN Movement will amplify its efforts to strengthen the equity drivers of nutrition. Capability 4 of the SUN Movement 2016-2010 Roadmap focuses on improving the nutrition status of all people irrespective of age, sex, disability, race, ethnicity, origin, religion, economic or other status. Addressing women and girls as the main protagonists in achieving nutrition justice and restoring a life of dignity for all is a critical part of Roadmap. This will include encouraging the development of women focused-responsive actions and the reporting of disaggregated data for improved monitoring of impact for nutrition.

The SMS presented a proposal to move this work forward, including the creation of an Equity Working Group with those previously identified as experts in the working groups of CAP 1, 2 and 3. Participants shared several examples of the equity actions already underway (i.e. data disaggregation by donors and the great work by civil society) and the abundance of expertise to capitalise on, particularly within the UN agencies.

The next steps to ensure that the equity lens has been applied throughout the work streams of the Roadmap include establishing mutual accountability mechanisms. This may require bringing experts into the Movement who sit in different offices of the network member organisations (ie. Donor and UN agencies) but who are not yet engaged in the collective efforts on nutrition. Participants agreed that it is important to find the balance between the people who are at the forefront of the equity issue (i.e. the women leaders of grassroots organisations and businesses) while being respectful of the demands on their time. It will also be important to consider how we address the disproportionate vulnerabilities of people to climate change and risk and resilience in humanitarian crisis.

4. Added value services

The support system to the SUN Movement, made of the SMS and the SUN Networks together with experts provide “added value services” that cover the breadth, width and pace of the SUN Movement. These services aim to leverage the members of the SUN Networks’ experiences and their areas of comparative advantage to ensure that the Movement offers maximum value to those that engage within it. The added value services that are proposed in the Roadmap are:

- Sharing and learning in the SUN Movement;
- Ensuring responsive, timely and relevant technical cooperation; and
- Providing tailored support to countries with specific contextual challenges and opportunities, especially the SUN Countries facing humanitarian crises.

The discussion shed light on the multiple ways that SUN Network Secretariats and their members are trying to capture both the requests and assets of SUN Countries as reported through the various channels. The need to differentiate functional from technical support was highlighted. It was agreed that the Secretariats will continue to work together to find ways to harmonize the tracking systems.

5. Seizing the momentum

During this session, the group identified moments in the calendar for joint collaboration to maximise impact. These included key global moments, regional meetings, and specific actions that are planned to support the development of good quality national plans for nutrition. While this exercise was not comprehensive of all the elements that will be covered in the individual work plans of the networks, it helped to illustrate some of the priority areas for 2016 and forced participants outside of their network perspective to come out with some concrete ideas for activity planning going forward.

There was general agreement that 2017 should be the year that we plan our regional events in full collaboration with one another.

To foster a more detailed discussion of need, and potential opportunities, for collaboration and coordination across Networks and the Secretariat on collective outputs, leaders of Capabilities 2 and 3 led participants through a discussion of selected milestones and outputs.

Capability 2

After a brief presentation on the three work streams for social mobilization, advocacy and communication in the Roadmap, the group discussed opportunities for collaboration. The main opportunities highlighted included:

- Establishing a network of champions to complement the advocacy efforts of the SUN Movement Lead Group

- Proactive engagement and collaboration of networks to support key advocacy opportunities in SUN Countries, at the regional level and at global level
- Identification of case studies and capturing of experience in scaling up nutrition at national and sub-national levels

The participants agreed to use the draft SUN Movement Collaborative Activity Calendar during this session as a basis for collaboration in the coming weeks and months.

Capability 3

Participants discussed the following questions regarding Capability 3 milestone “Key functional capacities of individuals engaged in each SUN country in scaling up nutrition exhibit significant improvements”:

- Do we have a common understanding of collective output, deliverables and activities?
- Which current or planned activities of networks and members are contributions?
- Will combined deliverables and activities achieve collective outputs?
- What, and how, to coordinate at country and global levels?

Key take-aways:

1. Opportunities for coordination
 - a. UN: Initiative on-going to harmonize one framework across UN nutrition capacity assessment approaches, with broader consultation to take place subsequently
 - b. CSN: Planned harmonization initiative across INGOs could incorporate this issue
 - c. SBN: Integrate studies ‘contributions of businesses to SUN’ with ‘implementation science’
2. Gaps in current Roadmap:
 - a. All: National Governments need to be empowered and capacitated for their roles as:
 - i. Drivers of demand for integrated capacity strengthening approaches
 - ii. Coordinators to avoid overlaps and gaps
 - b. SDN: at country level can contribute more by:
 - i. Adopting and encouraging integrated assessment approaches
 - ii. Coordinating to identify duplications of efforts
 - c. SBN: strengthen capacity of SBN Coordinators

6. Principled Movement

For the SUN Movement to function effectively, its members must abide by a “social contract” which establishes a common purpose, agreed behaviours and mutual accountability. The contract is reflected as SUN Movement Principles of Engagement and aligns to the framework for development effectiveness as outlined in the Paris/Accra/Busan accords. At all times members should take care to avoid behaving in ways which could disempower - or even harm - those the Movement seeks to serve.

The SUN Movement Principles of Engagement as they set the foundation upon which all members of the Movement agree to work. These Principles also acknowledge the potential conflicts of interest between stakeholders of the Movement. These are primarily handled at the country level through dialogue and negotiation within the context of national legal frameworks, drawing – as appropriate – on internationally negotiated agreements and codes. The draft Ethical Framework of the SUN Movement was also presented with a follow-up discussion planned during the week of 15 February 2016.

7. Accountability

The session on accountability reviewed the broad parameters within which members of the Movement are working. Ensuring mutual accountability across the Movement includes a clear understanding and the important role of the stewardship arrangements of the SUN Movement. It was understood that there will be ways in which the SUN Movement Executive Committee will use the Roadmap of the SUN Movement as a dashboard to appreciate the progress that is made in the Movement. The CSN Secretariat shared their network specific efforts. Addition proposals are welcome.

8. Ensuring that support to the Movement is fit for purpose

One step in ensuring that support to the Movement is fit for purpose is to identify opportunities for greater collaboration among the SUN Network Secretariats. Examples included planning workshops together to reduce travel expenses and using the SUN Movement website as the platform for all networks to reduce design and translation costs.

Networks provided an overview of their funding situations to help get a sense of the immediate and long-term needs. The CSN Secretariat has secured funding until Sept 2016 but immediate funding challenges exist within several civil society alliances. The SBN Secretariat is funded until the end of December 2016 and are encouraged that countries' fundraising efforts include setting up investment funds and investment models. For the UN Network, their budget includes global, regional and country level costs. It is expected that the UN agencies will cover most of the UN network related country costs, as well as some of the global and regional costs. It is likely that additional external funding will be needed for global and regional UN Network related costs.

There was a proposal that the UN Network Facilitator could play a broader role as SUN Country facilitators in supporting multi-stakeholder processes and mechanisms, including liaising with and supporting the establishment of other networks. A discussion on the importance of a regional approach took place, including regional network facilitators, regional approaches/agenda/priorities, supported by regional meetings and/or virtual hubs where applicable. Virtual hubs could help overcome issues of differences in country distribution and boundaries. Issues were raised on the funding needed for the regional facilitators. The possibility of having virtual hubs with other regional network colleagues was discussed.

Overall, there was a strong consensus that fundraising efforts should be undertaken through a transparent process together with all SUN Networks. To facilitate this, networks agreed to share their current budgets.

Immediate next steps

1. The Secretariat will share the draft Roadmap with the SUN Movement Executive Committee in advance of their retreat on 24 to 26 February to review, discuss ways to strengthen accountability, and agree on their role in oversight of progress. A final draft of the Strategy and Roadmap will be submitted to the SUN Movement Lead Group at the end of March 2016 for their approval.
2. Ensuring a focus on equity: The SMS welcomes the nomination of equity experts from within the networks to include in the SUN Movement Equity Working Group.
3. Added value services: SMS will explore the potential of a two or three day workshop (March-April TBC) to follow-up the work that was started at the Capacity to Deliver workshop in June 2015.
4. SMS to organise a meeting to discuss what support is required of the support systems of the SUN Movement. This could be combined with a more in-depth discussion on the common and differentiated roles and responsibilities of each network. It was suggested to organise this meeting at the end of March, possibly back-to-back with the meeting above (see 3.)

5. SMS, with Network Facilitators, will populate as much as possible the SUN Movement Collaborative Activity Calendar, and organise discussions to further strengthen the moments for joint collaboration that were identified. A list of country level events was requested of Networks, to explore ways in opportunities for collaboration and potential needs for support. In particular, the SMS Advocacy and Communications Team will work on a communications plan to identify advocacy opportunities for collaboration, focusing on the country level.
6. Participants were encouraged by the collaborative approach the CSN Secretariat is taking with the upcoming series of Learning Routes and encouraged others to draw on the SMS and those who contributed to the process in 2014.
7. Network Facilitators to propose key messages / questions to be discussed with the SUN Movement Executive Committee.
8. Network Secretariats agreed to share their current budgets is to identify opportunities for greater collaboration.

The next call of the Network Facilitators is scheduled for 17 February. The thematic discussion will focus on the draft Ethical Framework and the work underway by networks.