

Process 1: Bringing people in the same space

Score each step: 0 (not applicable); 1 (started); 2 (on-going); 3 (nearly completed); 4 (completed)

STEP	FINAL PLATFORM SCORE (Morning Session)	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
1. Select/develop coordinating mechanisms at country level	2	2	2	Network yet to be activated	2	Network yet to be activated
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Coordination mechanisms for Food and Nutrition not clearly understood by all sectors and stakeholders	Currently Zimbabwe has embarked on the establishment of Food and nutrition security committees at National, Provincial and District levels. The committees serve as a multi-stakeholder platform at sub-national levels to ensure coordination of food and nutrition security	The UN flagship on nutrition under the ZUNDAF is the initial coordination mechanism that has been established with a specific focus on stunting reduction		Meetings are ongoing, the Zim Civil Society Organisations in Scaling Up Nutrition (ZICOSUNA), there is Management group that monthly and the wider group that meets quarterly	

		interventions				
<i>Suggestions made for improvements?</i>	More effective engagement of the public through media Improve unity of purpose among sectors, through sharing of information and mutual accountability	The Food and Nutrition Security Committees need strengthening at sub national levels	Finalization of Terms of reference for the network		There is need to cascade down from the national CSO network to sub national structures	
2. Coordinate internally and broaden membership/engage with other actors for broader influence	2	2	1		2	
<i>Explanations: What activities/interventions underly this scoring?</i> (Copy post-its written during workshop)	Organisations that should be involved are not fully engaged Competition between sectors	Organisations that should be involved are not fully engaged Competition between sectors	UN flagship still lacks engagement of other relevant UN agencies		Initially when it was started there were only 7 organisations. Now they are 21 organisations.	
<i>Suggestions made for improvements?</i>	Promote complementarity rather than competition between sectors	Need to continuously engage with stakeholders for regular meetings	Invite other UN agencies to join the UN network.		Engage other players like academia, MoH	
3. Engage within / contribute to MSP	1	2	2		2	
<i>Explanations: What activities/interventions underly this scoring?</i> (Copy post-its written during workshop)	Limited engagement of players outside coordination forums		UN system actively supported the development of the Food and Nutrition Security Policy,		The management committee is trying to engage through meetings (Sharing of experiences), teleconferencing.	

			and National Nutrition strategy. UN network is a standing member of all relevant MSPs in the country, as evidenced by active participation in all Food and Nutrition Security processes		The proposal which was developed had ideas of most of the CSOs	
<i>Suggestions made for improvements?</i>	Increase advocacy and awareness among the different actors	The Food and Nutrition Council is currently scaling up efforts at advocacy	Strengthen technical capacity of government SUN focal point to propel SUN movement in Zimbabwe		<ul style="list-style-type: none"> The engagements should also aim policy levels. Operationalise the technical sub committees. 	
4. Track and report on own contribution to MSP	1	2	2		2	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	M and E framework not developed Parallel reporting mechanisms between sectors	Progress reports are available for the 10 districts in which FNCSs are currently operational	Individual agency tracking on-going for programs supported, Bi-annual for collective		Feedback and updates by member organisations through teleconferences and meetings	

			tracking and reporting		within the CSOs	
<i>Suggestions made for improvements?</i>	Mechanisms for joint reporting should be put in place or utilised more fully where they already exist	Need to standardise reporting system	Common results framework specific to stunting reduction for all relevant UN agencies needs to be developed, tracked and reported		Start producing regular reports.	
5. Sustain Impact of the MSP	1	2	0		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Lack of institutionalisation of Multi sector programming	Impact can be sustained through the establishment of permanent food and nutrition structures in all districts	Not started		It's too early to declare impacts at the moment	
<i>Suggestions made for improvements?</i>	Need to establish clear financing mechanisms using a results based monitoring and evaluation framework	Strengthen the M & E system of Food and Nutrition Security committees from national to district level			By continually giving feedback and updates	

Process 2: Coherent policy and legal framework

Score each step: 0 (not applicable); 1 (started); 2 (on-going); 3 (nearly completed); 4 (completed)

STEP	FINAL PLATFORM SCORE (Morning Session)	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
1. Analyse existing nutrition-relevant policies and programmes	4	4	4	Network yet to be activated	2	Network yet to be activated
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Food and Nutrition Security Policy Document in place	The institutional frame work for policies in place but the activity of policy analysis itself is on-going	UN system actively supported the development of the Food and Nutrition Security Policy, and National Nutrition strategy.		<ul style="list-style-type: none"> Ongoing at individual levels. The UZ is developing a Food and Nutrition Institute (Policy Issues are being tackled). 	
<i>Suggestions made for improvements?</i>	Not all data that farmers had was taken into account in formulating the policy document Changing trends must be accompanied by continuous analysis of data and review e.g. Biotechnology and food fortification		UN system should work towards supporting government in policy analysis exercise, to ensure country policies are coherent and support a common goal		Sharing of progress and outputs on the reviews	
2. Mainstream nutrition in own policies and	1	2	4		2	

strategies						
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	The ZIMASSET plan and the CAADP has started addressing nutrition programmes	Sensitisation on all sector policies to mainstream nutrition	UN system has supported mainstreaming of Nutrition into the ZIMASSET, CAADP and HIV/AIDs related policy frameworks.		Still in the process of developing policies	
<i>Suggestions made for improvements?</i>	Make an inventory of existing relevant policies and review them	Strengthen the M & E of new policies Opc returns those not nutrition sensitive	UN system should support development of M & E framework of new policies to ensure continued mainstreaming of nutrition as new policies are developed.		CSOs should start developing internal strategies and policies that mainstream nutrition	
3. Coordinate / harmonise member inputs in policy / legal framework development	2	4	4		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Monitoring and evaluation committees on the implementation of various food and nutrition policies has been initiated		The UN system participated in and supported a multi-sectoral policy consultative process as the National Food and Nutrition Security Policy was being developed		Nothing has been done yet.	

<i>Suggestions made for improvements?</i>	Improve co-ordination of funding mechanisms for Policy implementation				Initiate coordination on policy reviews and legal framework development	
4. Influence policy/legal framework development through advocacy/contribution	4	2	4		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Food and nutrition security policy endorsed by Cabinet in July 2012	Sensitisation activities	UN Network provided advocacy support during the development of the Food and Nutrition Security Policy.		Nothing has been done yet	
<i>Suggestions made for improvements?</i>	There is need to develop a comprehensive advocacy package to support implementation of the Policy		UN system, needs to support government in the development of an advocacy package for nutrition using tools such as Cost of hunger studies		To do a mapping exercises on CSOs to know what they are doing on influencing policy/legal frame then coordinate their efforts	
5. Disseminate policy and operationalize / Enforce legal framework	2	2	4		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Ongoing process with need for wider dissemination		UN system supported the dissemination of		Nothing has been done yet.	

			the Food and Nutrition Security policy to all districts and provinces in the country. The UN network is also supporting operationalization of the policy through delivery of nutrition specific and nutrition sensitive interventions in 10 districts in Zimbabwe			
<i>Suggestions made for improvements?</i>	Scale up the dissemination exercise exploring previously unused mechanisms	Need further dissemination and distribution (print more copies)	UN Network needs to document results of operationalization of policy in target districts to inform scale up in other districts in the country		It can be done after policy review.	
6. Track and report results for steering and learning / Sustain policy impact	2	2	0		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Ongoing with some results being tracked	Progress reports	Yet to be initiated by the UN Network		Nothing has been done yet.	
<i>Suggestions made for improvements?</i>	Improve regular		UN system should		Mapping has to	

	reporting and tracking of results		support government in developing an M & E framework for the food and Nutrition security policy and support the tracking of results of the National Nutrition Strategy		be done first.	
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Process 3: Common Results Framework for National Nutrition Plan (aligned programming)

Score each step: 0 (not applicable); 1 (started); 2 (on-going); 3 (nearly completed); 4 (completed)

STEP	FINAL PLATFORM SCORE (Morning Session)	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
1. Align own programmes to national nutrition-relevant policies	2	2	2	Network yet to be activated	1	Network yet to be activated
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	FNS Policy being used to align all programmes & the ZimASSET from government is aligned to the policy. Donors are also funding programmes based on the policy. Individual organizations & sectors are aligning programmes to the policy	Quality control checks through the Ministry responsible for multisectorial coordination under the office of the President and Cabinet	UN nutrition flagship work plans are guided by FNSP implementation matrix and the ZIMASSET. The Nutrition flagship activities are aligned with commitments 2, 3, 4, 5, 6 and 7 of the Food and Nutrition Security Policy		The network has been influencing aligning of nutrition in programming	
<i>Suggestions made for improvements?</i>	From the highest office request alignment of all sectors programmes to the common results framework, i.e. the FNC Policy				Improve communication with member organisations	

	Implementation Matrix					
2. Translate policy / legal framework in Common Results Framework (CRF) for SUN	2	4	1		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	FNS Policy Implementation Matrix is in place with clear objectives and actions. The Food and Nutrition Security Sector is developing towards implementation, e.g. the draft Nutrition Strategy	Implementation matrix in place	Evidenced by initial development of Implementation matrix		Nothing has been done	
<i>Suggestions made for improvements?</i>	Translate policy into activities that are tracked, monitored and reported with clear budgets and human resources		There is need for development of a UN aligned package of interventions, to implement in convergence districts, cost it, and evaluate impact		The network to translate policy/legal framework	
3. Organise implementation of CRF	1	3	0		1	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	The Implementation Matrix very little M&E. There has been some follow up with the various sectors on progress with implementation of	Implementation matrix	UN network has selected convergence districts where joint implementation, monitoring and		There is a log frame already in place which is aligned to the Global and SUN indicators	

	actions in the Implementation Matrix		evaluation will be conducted			
<i>Suggestions made for improvements?</i>	Follow up of implementation on the Policies Implementation matrix needs to be improved	Need for adequate resources	M & E framework for the joint implementation of UN Nutrition flagship should be revised and reporting done accordingly during conference calls and relevant fora		Implementation should start as soon as possible	
4. Manage implementation of CRF	0	2	0		0	
<i>Explanations: What activities/interventions underly this scoring?</i> (Copy post-its written during workshop)	Not started	Provision of regular reports	ZUNDAF mid-year and end of year reviews and reporting are the platform where joint programming of the UN Network is being managed.		Nothing has been done yet	
<i>Suggestions made for improvements?</i>	Translate policy into activities that are tracked, monitored and reported with clear budgets and human resources	Standardised reporting system for all networks			Put up a secretariat	
5. Track and report implementation results for	0	2	0		0	

steering and learning/evaluate to sustain impact						
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Not started	Half year and annual reports done by sectors and by FNC reflecting the work of multi-sectorial platforms	Yet to be initiated		Nothing done yet	
<i>Suggestions made for improvements?</i>	Translate policy into activities that are tracked, monitored and reported with clear budgets and human resources High Level Launch the SUN Movement before November	Need to implement recommendations that come from the reports as resources permit	Documentation of results, lessons learned and best practice in convergence districts should be initiated.		Put up a secretariat	

Process 4: Financial tracking and resource mobilisation

Score each step: 0 (not applicable); 1 (started); 2 (on-going); 3 (nearly completed); 4 (completed)

STEP	FINAL PLATFORM SCORE (Morning Session)	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
1. Assess financial feasibility	1	2	1	Network yet to be activated	1	Network yet to be activated
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Started in various sectors, such as	Costed implementation	UN network has supported initial		A proposal was developed and	

	health(national Nutrition strategy, education has budget line for nutrition but use of rigorous costing tools are yet to be done	matrix	cost estimates		funded	
<i>Suggestions made for improvements?</i>	FNC should convene network meetings, share with them the policy and identification of roles and responsibilities that will result in costing as a next step Evidence based tools should be used to result in a rigorous costing of the national nutrition action plan	Encourage Public Private Partnership Strengthen complementarity between sectors	There is need for use of evidence based tools to appropriately cost		To source more multi year funding	
2. Track and (transparently) accounting of spending	2	1	0		2	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Government has not effectively tracked expenditure on nutrition, financial tracking system has not been developed, ZIMASSET and RBM system are an initial step towards tracking	Lack of transparency			Members are tracking and producing donor financial reports	

	and spending. Tracking systems are in existence, but PFMS in MOF, and OPC has recently established an M & E department, which will monitor and track budgets					
<i>Suggestions made for improvements?</i>	Need to develop a mechanism for sharing information and transparency as well as bringing together monitoring system		There is need for the development of a financial tracking system for UN network expenditure for nutrition. UN also needs to support government to develop a mechanism for sharing information and transparency as well as bringing together monitoring system		Individual to share reports related to nutrition to other members	
3. Scale up and align resources (incl. filling the gaps)	2	2	2		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	Planning is happening in various sectors responsible	Strategies developed e.g. National	UN work plans, continually guided and		Not started yet	

	<p>for food and nutrition security, but alignment in allocation of resources is lacking. ZIMASSET has a plan, and most ministries are re-aligning their activities to the clusters of the ZIMASSET and re-looking at budgets based on the economic blue print</p>	<p>Nutrition, and Food Fortification strategies that will support the alignment of efforts towards reduction in under nutrition, and also support the scale up of implementation of evidence based high impact interventions amongst the various sectors</p>	<p>aligned to Implementation matrix</p>			
<p><i>Suggestions made for improvements?</i></p>	<p>FNC to work on advocacy tools, for making the investment case for nutrition. Sectors need guidance and clarity on what their supposed to be doing to address nutrition, so they can also make budget allocations. Policies need to be harmonized to ensure we get good nutrition outcomes,</p>		<p>FNC to work on advocacy tools, for making the investment case for nutrition.</p>		<p>It should cascade down to the sub national groups0</p>	

	e.g. Public health act has regulations to enforce the Code, but Ministry of health needs guidance from Health so they know how this impacts their work, so our border enforcement is strengthened.					
4. Honour commitments (turn pledges into disbursements)	2	2	2		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	This is an on-going commitment to nutrition, so we cannot say that we have completed. Acknowledge all nutrition programs are on-going.		Under ZUNDAF we continually honour commitments made towards stunting reduction		Nothing done yet	
<i>Suggestions made for improvements?</i>	Mainstream nutrition into activities that are already funded and on-going	Encourage PPP	Mainstream nutrition into activities that are already funded and on-going		More funding	
5. Ensure predictability / sustain impact / multi-year funding	1	1	2		0	
<i>Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)</i>	There are no secured multi-funding sources from GOZ. Basing on ZIMASSET	ZimAsset encouraging use of local resources	Funds have been secured through pooled donor funding, which		Nothing done yet	

	it recognizes need to mobilize local resources not to rely on external funding.		has supported health systems strengthening, and improved food and nutrition security interventions			
<i>Suggestions made for improvements?</i>	Adequate government allocations to key ministries e.g. Agriculture, Health, Social services.		Adequate government allocations to key ministries e.g. Agriculture, Health, Social services.		More funding to sustain the network	